



## City of Bethlehem Memorandum

**TO:** Adam R. Waldron, President of Council

**FROM:** Mark W. Sivak, Director of Budget & Finance *MWS*

**DATE:** August 14, 2019

**SUBJECT:** Non-Utility Capital Improvements Fund Adjustments

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The following are adjustments requested in the NUCI Fund. Supporting documentation explaining the adjustments is attached for review. The adjustments will amend the total Non-Utility Capital Improvements Fund budget from \$26,497,736 to \$24,572,736.

### REVENUE

<u>Account #</u>	<u>Account Title</u>	<u>From</u>	<u>To</u>	<u>Change</u>
006A-308901	Cash Balance	\$4,613,000	\$7,113,000	\$2,500,000
006A-35011	Recreation Fac Fund	1,125,000	1,175,000	50,000
006A-35032	911 Cash Account	150,000	1,630,000	1,480,000
006A-35052	Casino Transfer Tax	5,955,000	-0-	<u>(5,955,000)</u>
				<u>\$(1,925,000)</u>

### APPROPRIATION

<u>Account #</u>	<u>Account Title</u>	<u>From</u>	<u>To</u>	<u>Change</u>
69999-660074	Fire Apparatus Replace. Plan	\$2,000,000	\$1,940,000	\$ (60,000)
69999-66026	Pedestrian Bridge Study	40,000	-0-	(40,000)
69999-66031	City Hall Security Upgrades	440,000	150,000	(290,000)
69999-66034	Rt 412 Street Lighting	150,000	-0-	(150,000)
69999-66036	Decorative Street Lights – LED	200,000	-0-	(200,000)
69999-66044	E. 5 <sup>th</sup> Street – SS Replacement	220,000	-0-	(220,000)
69999-66048	Rodgers Street Facility	700,000	900,000	200,000
69999-66049	Emergency Services Facility	200,000	-0-	(200,000)
69999-66052	Mechanical Bureau Truck	100,000	-0-	(100,000)
69999-66058	Street Overlays	1,200,000	420,000	(780,000)
69999-66199	Trunking System Radios	1,300,000	1,215,000	<u>(85,000)</u>
				<u>\$(1,925,000)</u>



*City of Bethlehem Memorandum*

**TO:** Adam R. Waldron, President of Council  
**FROM:** Mark W. Sivak, Director of Budget & Finance *MWS*  
**DATE:** August 14, 2019  
**SUBJECT:** General and 9-1-1 Fund Adjustments

The following are adjustments requested to the General and 9-1-1 Funds. The adjustments are requested to transfer \$3,980,000 in cash balance from the General and 9-1-1 Funds to move forward with various capital projects. The adjustments will amend the total General Fund budget from \$79,025,163 to \$81,525,163 and the 9-1-1 Fund budget from \$2,870,000 to \$4,350,000.

**GENERAL FUND**

**REVENUE**

<b><u>Account #</u></b>	<b><u>Account Title</u></b>	<b><u>From</u></b>	<b><u>To</u></b>	<b><u>Change</u></b>
001A-308901	Cash Balance	\$ -0-	\$2,500,000	\$2,500,000

**APPROPRIATION**

<b><u>Account #</u></b>	<b><u>Account Title</u></b>	<b><u>From</u></b>	<b><u>To</u></b>	<b><u>Change</u></b>
0801-42083	Transfer to Non-Utility	\$ -0-	\$2,500,000	\$2,500,000

**9-1-1 FUND**

**REVENUE**

<b><u>Account #</u></b>	<b><u>Account Title</u></b>	<b><u>From</u></b>	<b><u>To</u></b>	<b><u>Change</u></b>
001.1A-308901	Cash Balance	\$150,000	\$1,630,000	\$1,480,000

**APPROPRIATION**

<b><u>Account #</u></b>	<b><u>Account Title</u></b>	<b><u>From</u></b>	<b><u>To</u></b>	<b><u>Change</u></b>
001.1A-42083	Transfer to Non-Utility	\$150,000	\$1,630,000	\$1,480,000

**City of Bethlehem  
General Fund  
For the period ended 06/30/19**

<b>Receipts</b>	<b>2019 YTD Cash Receipts</b>	<b>2019 Projections</b>	<b>2018 YTD Cash Receipts</b>	<b>2019 vs Projected</b>
<b>Real estate taxes</b>	\$26,715	\$26,200	\$25,069	\$515
<b>Other taxes</b>	8,743	8,320	8,116	\$423
<b>Licenses and permits</b>	1,690	1,110	1,347	\$580
<b>Fines &amp; Forfeitures</b>	224	190	186	\$34
<b>Grants and gifts</b>	1,145	1,400	1,399	(\$255)
<b>Departmental earnings</b>	3,541	3,455	3,270	\$86
<b>Municipal recreation</b>	214	225	222	(\$11)
<b>General fund service charges</b>	1,726	1,950	1,994	(\$224)
<b>Return and allowances</b>	148	190	105	(\$42)
<b>Interest</b>	147	80	80	\$67
<b>Other revenues</b>	5,136	5,100	7,520	\$36
	<u>\$49,429</u>	<u>\$48,220</u>	<u>\$49,308</u>	<u>\$1,209</u>

<b>Disbursement</b>	<b>2019 YTD Cash Expenditures</b>	<b>2019 Projections</b>	<b>2018 YTD Cash Expenditures</b>	<b>2019 vs Projected</b>
<b>Personnel service</b>				
Personnel	\$17,866	\$18,350	\$17,999	(\$484)
Payroll Taxes & Benefits	1,409	1,525	1,911	(\$116)
Medical Expenses	3,509	3,580	3,326	(\$71)
Pension Expense	0	0	0	\$0
<b>Materials and Supplies</b>	817	760	711	\$57
<b>Debt Service</b>	2,191	2,191	2,258	\$0
(also includes Streetlighting and Landfill)				
<b>Other Purchased Services</b>	7,175	7,120	5,381	\$55
<b>Equipment</b>	318	318	102	\$0
<b>Civic Expenses</b>	767	766	730	\$1
	<u>\$34,052</u>	<u>34,610</u>	<u>\$32,418</u>	<u>(558)</u>
<b>Net Income (Loss)</b>	<u>\$15,377</u>	<u>\$13,610</u>	<u>\$16,890</u>	<u>\$1,767</u>

**CITY OF BETHLEHEM  
2019 NON-UTILITY CAPITAL IMPROVEMENT PLAN**

	2019 Bond	2017 Bond	2015 Bond	2013 Bond	Fed, State & Local Grants	Cash/ Misc	Casino Transfer Tax	2018 9-1-1 Cash	2018 Gaming Cash	Other Funds	Total
<b>Public Safety</b>											
Ambulance Replacement								150,000			150,000
City Hall Security Upgrades		120,000					290,000				410,000
Fire Apparatus - Quint Ladder Truck							600,000	600,000			1,200,000
Fire Apparatus - Rescue Engine							800,000				800,000
Lucas 3 Chest Compression Devices								75,000			75,000
Police Body Cameras					90,000			100,000			190,000
Self-Contained Breathing Apparatus								100,000			100,000
Trunking System Radios							650,000	650,000			1,300,000
<b>Total Public Safety</b>	<b>-</b>	<b>120,000</b>	<b>-</b>	<b>-</b>	<b>90,000</b>	<b>-</b>	<b>2,340,000</b>	<b>1,675,000</b>	<b>-</b>	<b>-</b>	<b>4,225,000</b>
<b>Public Works - Traffic</b>											
Decorative St Light LED Lamp Replace							200,000				200,000
Isolated Intersections	450,000	170,440									620,440
Route 412 Street Lighting Upgrade							150,000				150,000
Traffic Safety Improvements	100,000	10,733									110,733
<b>Total Public Works - Traffic</b>	<b>550,000</b>	<b>181,173</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>350,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,081,173</b>
<b>Public Works - Streets</b>											
John Deere Model 624K Wheel Loader	240,000										240,000
Kodiak Snow Blower for Wheel Loader							175,000				175,000
Mack Heavy Duty Dump Truck									210,000		210,000
South New St - Streetscape Improvements					80,000	1,584,140				25,000	1,689,140
Street Overlays	950,000	95,498					1,200,000			532,678	2,778,176
<b>Total Public Works - Streets</b>	<b>1,190,000</b>	<b>95,498</b>	<b>-</b>	<b>-</b>	<b>80,000</b>	<b>1,584,140</b>	<b>1,375,000</b>	<b>-</b>	<b>210,000</b>	<b>557,678</b>	<b>5,092,316</b>
<b>Public Works - Storm Sewers</b>											
E 5th St Storm Sewer Replacement							220,000				220,000
Linden St Storm Sewer Upgrade/Replace			161,200							96,122	257,322
Miscellaneous Drainage Structure	75,000	91,924									166,924
Storm Water Pollution & Flood Prevention									300,000		300,000
<b>Total Public Works - Storm Sewers</b>	<b>75,000</b>	<b>91,924</b>	<b>161,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>220,000</b>	<b>-</b>	<b>300,000</b>	<b>96,122</b>	<b>944,246</b>
<b>Public Works - Facilities</b>											
Chiller Replacement							180,000				180,000
City Center Improvement		102,877	19,012	4,000							125,889
City Hall Garage Floor Repair	200,000						200,000				400,000
City Hall Garage Structural Concrete Repair	200,000										200,000
Emergency Services Facility							200,000				200,000
Facilities Capital Improvements	1,000,000										1,000,000
Fan Coil Replacement	180,000										180,000
Fire House Improvements		72,850									72,850
Library Exterior Column Repair	200,000						200,000				400,000
Mechanical System Upgrade		118,500									118,500
Police Forensics & DUI Heat Pump System	80,000										80,000
Rodgers St Facility Replacement							700,000				700,000
Roof/Safety/Code Improvement		61,809									61,809
<b>Total Public Works - Facilities</b>	<b>1,860,000</b>	<b>356,036</b>	<b>19,012</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>1,480,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,719,048</b>
<b>Public Works - Grounds</b>											
Eastern Gateway					15,832						15,832
Greenway - Hobart Street Connection					48,127						48,127
Greenway - Plaza Development					100,000						100,000
Greenway/Saucon Park Ball Fields Connect				275,585	400,000	150,000					825,585
Grounds Capital Improvement Plan	400,000	39,328								245,000	684,328
Mack Heavy Duty Dump Truck	210,000										210,000
South Bethlehem Greenway		75,000									75,000
<b>Total Public Works - Grounds</b>	<b>610,000</b>	<b>114,328</b>	<b>-</b>	<b>275,585</b>	<b>563,959</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>245,000</b>	<b>1,958,872</b>
<b>Public Works - Other Projects</b>											
Aerial Bucket Truck - Electrical Bureau	150,000										150,000
Animal Shelter						71,500					71,500
Bridge Repairs	140,000	132,668	35,304								307,972
Citywide Wayfinding Signage		100,000				182,335					282,335
Garage Doors - Mechanical Bureau	75,000										75,000
Geographic Information System			80,000								80,000
Pedestrian Bridge Feasibility Study							40,000				40,000
Pedestrian Improvements					93,560						93,560
Service Truck - Mechanical Bureau							100,000				100,000
Tree Replacement						8,400					8,400
W Broad St Lighting-3rd Ave to 5th Ave		85,000			200,000						285,000
<b>Total Public Works - Other Projects</b>	<b>365,000</b>	<b>317,668</b>	<b>115,304</b>	<b>-</b>	<b>293,560</b>	<b>262,235</b>	<b>140,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,493,767</b>
<b>Recreation</b>											
General Pool Improvement	75,000	49,284									124,284
Memorial Pool Complex Improvements		87,000			1,540,000	600,000		400,000	1,958,000		4,585,000
Municipal Ice Rink	100,000	49,986									149,986
Park System Master Plan		176,000									176,000
Rose Garden Improvements	50,000						50,000				100,000
<b>Total Recreation</b>	<b>225,000</b>	<b>362,270</b>	<b>-</b>	<b>-</b>	<b>1,540,000</b>	<b>600,000</b>	<b>50,000</b>	<b>400,000</b>	<b>1,958,000</b>	<b>-</b>	<b>5,135,270</b>
<b>Administration</b>											
IT Improvement Plan	80,000	176,000									256,000
<b>Total Administration</b>	<b>80,000</b>	<b>176,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>256,000</b>
<b>Community &amp; Economic Development</b>											
Blighted Property Acquisition		325,000				400,000				168,000	893,000
<b>Total Community &amp; Economic Development</b>	<b>-</b>	<b>325,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>400,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>168,000</b>	<b>893,000</b>
<b>Total Non-Utility Capital (Net Other Funds)</b>	<b>4,955,000</b>	<b>2,139,897</b>	<b>295,516</b>	<b>279,585</b>	<b>2,567,519</b>	<b>2,996,375</b>	<b>5,955,000</b>	<b>2,075,000</b>	<b>2,468,000</b>	<b>-</b>	<b>23,731,892</b>

**Replacement**

Order	Model Year	Asset ID	Dept. ID	Model	Make	Miles	Hours	Station	Location
1	2009	534 [2009 KME PUMPER] 534 This truck has been a considerable problem since it was purchased resulting in extraordinary down time at dealer when under warranty and huge repair bills ever since warranty expired. Much if this is related new emission system requirements in 2009, poor workmanship and material quality. Needs to be replaced ASAP.	ENGINE 6	PREDATOR XLFD	KME	47,059	7,563	CO. 6	Memorial Fire Station, W. Broad St
2	1998	528 [1998 E-ONE AERIAL] 528 This unit will be 22 years old when a replacement could be delivered. High mileage and very high engine hours are causing big increase in down time and repair costs. Replace ASAP	ENGINE 5	AERIAL	E-ONE	84,616	8,572	CO. 5	Lincoln Fire Station, Easton Ave.
3	1998	530 [1998 E-ONE PUMPER] 530 Another unit that will be 22 years old at replacement. This is our highest mileage unit and is now requiring increased down time and increasing cost. With that mileage and hours it will surely become worse in the near future. Replace ASAP	RESERVE 2	PUMPER	E-ONE	90,709	7,314	CO. 9	North West Fire Station, Catsasauqua Rd
4	1998	527 [1998 E-ONE PUMPER res 1] 527 Yet another 22 year old truck, this unit has extremely high hours on it. With over 10,000 idling and pumping hours on it, we're on borrowed time with the engine. Replace ASAP	RESERVE 1	PUMPER	E-ONE	52,595	10,568	CO. 6	Memorial Fire Station, W. Broad St
5	2002	529 [2002 E-ONE PUMPER] Very high mileage and hours. Replace in 2021	ENGINE 9	PUMPER	E-ONE	88,485	8,515	CO. 9	North West Fire Station, Catsasauqua Rd
6	2000	523 [2000 E-ONE PUMPER] Replace in 2021	ENGINE 7	PUMPER	E-ONE	84,043	8,144	CO. 5	Lincoln Fire Station, Easton Ave.
7	2000	525 [2000 E-ONE PUMPER] Replace in 2021	ENGINE 3	PUMPER	E-ONE	68,978	8,602	CO. 1	Schweder Fire Station, 4th St.
8	2009	535 [2009 PIERCE LADDER TRUCK] Replace in 2025	LADDER 1	ARROW XT SERIES	PIERCE	25,664	3,011	CO. 1	Schweder Fire Station, 4th St.
9	2013	518 [2013 PIERCE PUMPER] Consider for replacement in 2028	Engine 1	PUMPER	PIERCE	20,850	3,706	CO. 1	Schweder Fire Station, 4th St.
10	2015	522 [2015 PIERCE SABER HAZMAT TRUCK] Consider for replacement in 2030	HAZMAT TRUCK	SABER	PIERCE	2,386	120	CO. 9	North West Fire Station, Catsasauqua Rd
11	2016	533 [2016 PIERCE AERIAL, 95'] This is our newest aerial and should be considered for replacement in 2031.	AERIAL 2	VELOCITY, 95'	PIERCE	12,822	1,421	CO. 6	Memorial Fire Station, W. Broad St

<u>FUNDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTALS</u>
BOND (2013)	200,000	-	-	-	-	200,000
BOND (2015)	80,000	-	-	-	-	80,000
BOND (2017)	1,427,538	-	-	-	-	1,427,538
BOND	4,992,500	-	6,465,000	-	7,385,000	18,842,500
CDBG (2017)	313,000	-	-	-	-	313,000
CDBG (2018)	100,000	-	-	-	-	100,000
CDBG	400,000	525,000	260,000	582,000	479,000	2,246,000
FEDERAL	700,000	400,000	-	600,000	1,200,000	2,900,000
STATE	650,000	-	-	-	-	650,000
LIQUID FUELS	1,224,129	742,000	730,336	730,000	760,000	4,186,465
SWPFPPF		922,500	1,627,500	2,487,500	2,387,500	7,425,000
<b>CTT</b>	<b>5,955,000</b>	-	-	-	-	5,955,000
OTHER	<u>6,880,000</u>	<u>675,000</u>	<u>525,000</u>	<u>775,000</u>	<u>775,000</u>	<u>9,630,000</u>
TOTALS	\$22,922,167	\$ 3,264,500	\$ 9,607,836	\$ 5,174,500	\$ 12,986,500	\$ 53,955,503

<u>SPENDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTAL</u>
<u>SCHEDULE</u>	17,664,368	8,859,500	6,692,836	7,994,500	10,641,500	\$ 51,852,704

LAST REVISED: **9/5/2018** 

**AS APPROVED IN 2019 BUDGET**

Security System for City Hall	\$	290,000	
Quint Ladder Truck	\$	600,000	Payment 2 of 2
Rescue Engine Replacement	\$	800,000	
Trunking System Radios	\$	650,000	Payment 2 of 2
Decorate Street Lights to LED	\$	200,000	
Route 412 Lighting Upgrade	\$	150,000	
Snow Blower for 624K Loader	\$	175,000	
Street Overlays	\$	1,200,000	Plus \$1.9MM (\$1MM Bond, \$125K CDBG, \$736K Liquid) '19-'20
5th Street: Buchanan to Fillmore	\$	220,000	
Chiller Replacement	\$	180,000	
Garage Floor Repair	\$	200,000	\$200K in 2019 Bond, will also need \$400K in 2021 Bond
Easton Avenue Fire Addition	\$	200,000	
Library Column Repair	\$	200,000	\$200K in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	\$	700,000	
Pedestrian Bridge Study	\$	40,000	
Service Truck	\$	100,000	
Rose Garden	\$	<u>50,000</u>	
	\$	5,955,000	

<u>FUNDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTALS</u>
BOND (2013)	200,000	-	-	-	-	200,000
BOND (2015)	80,000	-	-	-	-	80,000
BOND (2017)	1,427,538	-	-	-	-	1,427,538
BOND	4,992,500	-	6,465,000	-	7,385,000	18,842,500
CDBG (2017)	313,000	-	-	-	-	313,000
CDBG (2018)	100,000	-	-	-	-	100,000
CDBG	400,000	525,000	260,000	582,000	479,000	2,246,000
FEDERAL	700,000	400,000	-	600,000	1,200,000	2,900,000
STATE	650,000	-	-	-	-	650,000
LIQUID FUELS	1,224,129	742,000	730,336	730,000	760,000	4,186,465
SWPFPF	922,500	922,500	1,627,500	2,487,500	2,387,500	7,425,000
<del>CF</del>	<del>5,955,000</del>	-	-	-	-	-
OTHER	6,880,000	675,000	525,000	775,000	775,000	9,630,000
TOTALS	\$22,922,167	\$ 3,264,500	\$ 9,607,836	\$ 5,174,500	\$ 12,986,500	\$ 53,955,503

<u>SPENDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTAL</u>
<u>SCHEDULE</u>	17,664,368	8,859,500	6,692,836	7,994,500	10,641,500	\$ 51,852,704

LAST REVISED: 9/5/2018



<u>FUNDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTALS</u>
BOND (2013)	200,000					200,000
BOND (2015)	80,000					80,000
BOND (2017)	1,427,538					1,427,538
BOND	4,992,500		6,465,000		7,385,000	18,842,500
CDBG (2017)	313,000					313,000
CDBG (2018)	100,000					100,000
CDBG	400,000	525,000	260,000	582,000	479,000	2,246,000
FEDERAL	700,000	400,000		600,000	1,200,000	2,900,000
STATE	650,000					650,000
LIQUID FUELS	1,224,129	742,000	730,336	730,000	760,000	4,186,465
SWPFPFP		922,500	1,627,500	2,487,500	2,387,500	7,425,000
<del>CF</del>	<del>5,955,000</del>					
OTHER	6,880,000	675,000	525,000	775,000	775,000	9,630,000
TOTALS	\$22,922,167	\$ 3,264,500	\$ 9,607,836	\$ 5,174,500	\$ 12,986,500	\$ 53,955,503
<u>SPENDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTAL</u>
<u>SCHEDULE</u>	17,664,368	8,859,500	6,692,836	7,994,500	10,641,500	\$ 51,852,704

LAST REVISED: 9/5/2018

<u>FUNDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTALS</u>
BOND (2013)	200,000	-	-	-	-	200,000
BOND (2015)	80,000	-	-	-	-	80,000
BOND (2017)	1,427,538	-	-	-	-	1,427,538
BOND	4,992,500	-	6,465,000	-	7,385,000	18,842,500
CDBG (2017)	313,000	-	-	-	-	313,000
CDBG (2018)	100,000	-	-	-	-	100,000
CDBG	400,000	525,000	260,000	582,000	479,000	2,246,000
FEDERAL	700,000	400,000	-	600,000	1,200,000	2,900,000
STATE	650,000	-	-	-	-	650,000
LIQUID FUELS	1,224,129	742,000	730,336	730,000	760,000	4,186,465
SWPFPFF	922,500	922,500	1,627,500	2,487,500	2,387,500	7,425,000
CHF	<del>5,955,000</del>	-	-	-	-	5,955,000
OTHER	6,880,000	675,000	525,000	775,000	775,000	9,630,000
TOTALS	\$22,922,167	\$ 3,264,500	\$ 9,607,836	\$ 5,174,500	\$ 12,986,500	\$ 53,955,503

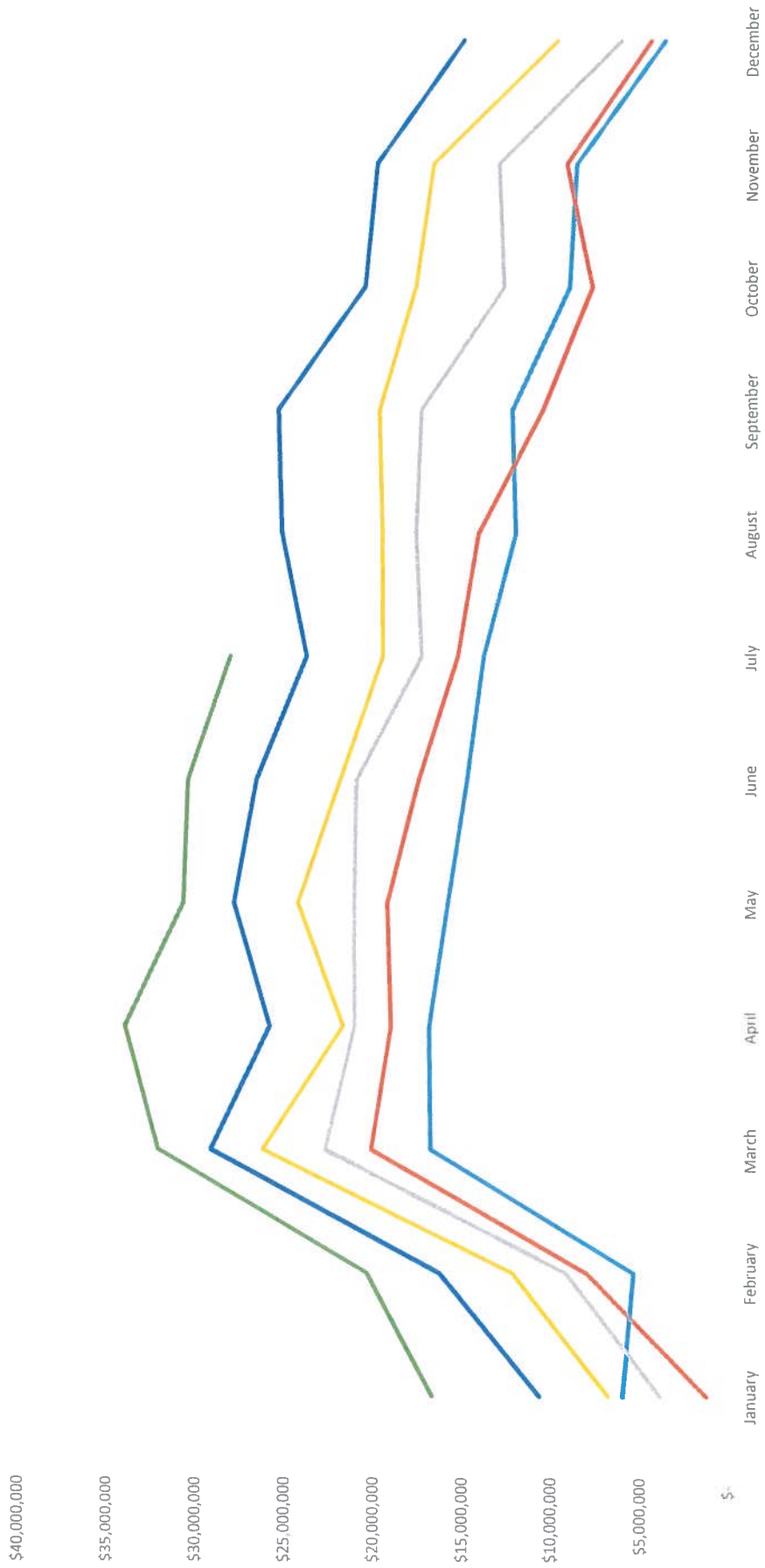
  

<u>SPENDING</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTAL</u>
<u>SCHEDULE</u>	17,664,368	8,859,500	6,692,836	7,994,500	10,641,500	\$ 51,852,704

LAST REVISED: 9/5/2018

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Revenues	\$ 65,376,292	\$ 68,745,249	\$ 69,011,127	\$ 70,570,870	\$ 73,496,035	\$ 73,755,924	\$ 75,626,180
Expenses	\$ 64,161,857	\$ 68,963,673	\$ 66,837,055	\$ 69,766,177	\$ 71,359,665	\$ 70,103,954	\$ 72,480,801
Surplus/(Deficit)	\$ 1,214,435	\$ (218,424)	\$ 2,174,072	\$ 804,693	\$ 2,136,370	\$ 3,651,970	\$ 3,145,379

Cash: General Fund



A healthy cash balance is important

Liquidity – having reserves for shortfalls, deficits, special needs (“Rainy Day” fund)

Generating interest income on balances

An important criteria for establishing credit rating (lower interest on borrowings)

S&P uses a host of factors for establishing credit rating

As a guideline they suggest 15% of operating fund in cash for an A+ rating

15% of our \$78,000,000 operating budget = \$11,700,000

Cash balance at 12/31/18 = \$15,000,000 (19%)

**AS APPROVED IN 2019 BUDGET**

Security System for City Hall	\$	290,000	
Quint Ladder Truck	\$	600,000	Payment #2 (\$600K paid in 2019)
Rescue Engine Replacement	\$	800,000	
Trunking System Radios	\$	650,000	Payment #2 (\$650K paid in 2019)
Decorate Street Lights to LED	\$	200,000	
Route 412 Lighting Upgrade	\$	150,000	
Snow Blower for 624K Loader	\$	175,000	
Street Overlays	\$	1,200,000	Plus \$1.9MM (\$1MM Bond, \$125K CDBG, \$736K Liquid) '19-'20
5th Street: Buchanan to Fillmore	\$	220,000	
Chiller Replacement	\$	180,000	
Garage Floor Repair	\$	200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Easton Avenue Fire Addition	\$	200,000	
Library Column Repair	\$	200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	\$	700,000	
Pedestrian Bridge Study	\$	40,000	
Service Truck	\$	100,000	
Rose Garden	\$	<u>50,000</u>	
	\$	5,955,000	

**ITEMS FUNDED WITH ALTERNATIVE SOURCES (\$380K)**

<b>Security System for City Hall</b>	<b>\$ 290,000</b>	<b>Already funded with transfer from 9-1-1 account</b>
Quint Ladder Truck	\$ 600,000	Payment #2 (\$600K paid in 2019)
Rescue Engine Replacement	\$ 800,000	
Trunking System Radios	\$ 650,000	Payment #2 (\$650K paid in 2019)
Decorate Street Lights to LED	\$ 200,000	
Route 412 Lighting Upgrade	\$ 150,000	
Snow Blower for 624K Loader	\$ 175,000	
Street Overlays	\$ 1,200,000	Plus \$1.9MM (\$1MM Bond, \$125K CDBG, \$736K Liquid) '19-'20
5th Street: Buchanan to Fillmore	\$ 220,000	
Chiller Replacement	\$ 180,000	
Garage Floor Repair	\$ 200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Easton Avenue Fire Addition	\$ 200,000	
Library Column Repair	\$ 200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	\$ 700,000	
<b>Pedestrian Bridge Study</b>	<b>\$ 40,000</b>	<b>NorCo and DCED grants</b>
Service Truck	\$ 100,000	
<b>Rose Garden</b>	<b>\$ 50,000</b>	<b>Rec Fees</b>
	\$ 5,955,000	

**ITEMS TO BE POSTPONED (\$1.62MM)**

Quint Ladder Truck	\$	600,000	Payment #2 (\$600K paid in 2019)
Rescue Engine Replacement	\$	800,000	
Trunking System Radios	\$	650,000	Payment #2 (\$650K paid in 2019)
Decorate Street Lights to LED	\$	200,000	
Route 412 Lighting Upgrade	\$	150,000	
Snow Blower for 624K Loader	\$	175,000	
Street Overlays	\$	450,000	Plus \$1.9MM (\$1MM Bond, \$125K CDBG, \$736K Liquid) '19-'20
Street Overlays	\$	750,000	
5th Street: Buchanan to Fillmore	\$	220,000	
Chiller Replacement	\$	180,000	
Garage Floor Repair	\$	200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Easton Avenue Fire Addition	\$	200,000	
Library Column Repair	\$	200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	\$	700,000	
Service Truck	\$	<u>100,000</u>	
	\$	5,575,000	



**ITEMS PROPOSED TO BE FUNDED**

Quint Ladder Truck	\$ 510,000	Payment #2 (\$600K paid in 2019)
Rescue Engine Replacement	\$ 800,000	
Trunking System Radios	\$ 565,000	Payment #2 (\$650K paid in 2019)
Snow Blower for 624K Loader	\$ 175,000	
Street Overlays	\$ 450,000	Plus \$1.9MM (\$1MM Bond, \$125K CDBG, \$736K Liquid) '19-'20
Chiller Replacement	\$ 180,000	
Garage Floor Repair	\$ 200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Library Column Repair	\$ 200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	<u>\$ 900,000</u>	
	\$ 3,980,000	

**ITEMS PROPOSED TO BE FUNDED**

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Rodgers Street Facility	<u>\$ 900,000</u>	
	\$ 3,980,000	

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

E-9  
2002

Reserve  
1998

Memorial Fire Station  
West Broad Street

E-6  
2009

A-2 (100')  
2016

Reserve  
1998

1998  
1998  
1998  
2000  
2000  
2002

2009  
2009  
2013  
2015  
2016

Lincoln Fire Station  
Easton Avenue

E-7  
2000

E-5  
1998

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013

A-1 (100')  
2009

E-3  
2000

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

E-9  
2002

Reserve  
1998

### CURRENTLY

Under 10 years old 5

11-16 years old 0

17+ years old 6

Lincoln Fire Station  
Easton Avenue

E-7  
2000

E-5  
1998

Memorial Fire Station  
West Broad Street

E-6  
2009

A-2 (100')  
2016

Reserve  
1998

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013

A-1 (100')  
2009

E-3  
2000

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

E-9  
2002

Reserve  
1998

Memorial Fire Station  
West Broad Street

E-6  
2009

A-2 (100')  
2016

Reserve  
1998

Lincoln Fire Station  
Easton Avenue

E-7  
2000

2019 Bond  
Delivery in Fall

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013

A-1 (100')  
2009

E-3  
2000

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

E-9  
2002

Reserve  
1998

Memorial Fire Station  
West Broad Street

A-2 (100')  
2016

Proposed  
for 2020

Reserve  
1998

Lincoln Fire Station  
Easton Avenue

E-7  
2000

2019 Bond  
Delivery in Fall

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013

A-1 (100')  
2009

E-3  
2000

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

Reserve  
1998

Planned  
for 2021

Memorial Fire Station  
West Broad Street

A-2 (100')  
2016

Proposed  
for 2020

Reserve  
1998

Lincoln Fire Station  
Easton Avenue

E-7  
2000

2019 Bond  
Delivery in Fall

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013

A-1 (100')  
2009

E-3  
2000

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

Reserve  
1998

Planned  
for 2021

Memorial Fire Station  
West Broad Street

A-2 (100')  
2016

Proposed  
for 2020 Reserve  
1998

Lincoln Fire Station  
Easton Avenue

Planned  
for 2023

2019 Bond  
Delivery in Fall

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013 A-1 (100')  
2009

E-3  
2000



North West Fire Station  
Catasauqua Road

Haz Mat  
2015

Reserve  
1998

Planned  
for 2021

Memorial Fire Station  
West Broad Street

A-2 (100')  
2016

Proposed  
for 2020

Reserve  
1998

Lincoln Fire Station  
Easton Avenue

Planned  
for 2023

2019 Bond  
Delivery in Fall

Schweder Fire Station  
4<sup>th</sup> Street

E-1  
2013

A-1 (100')  
2009

Planned  
for 2025

North West Fire Station  
Catasauqua Road

Haz Mat  
2015

E-9  
2021

Reserve  
2002

2025

Under 10 years old 7

11-16 years old 3

17+ years old 1

Lincoln Fire Station  
Easton Avenue

E-7  
2023

E-5  
2019

Memorial Fire Station  
West Broad Street

E-6  
2020

A-2 (100')  
2016

Reserve  
2009

Schweder Fire Station  
4<sup>th</sup> Street

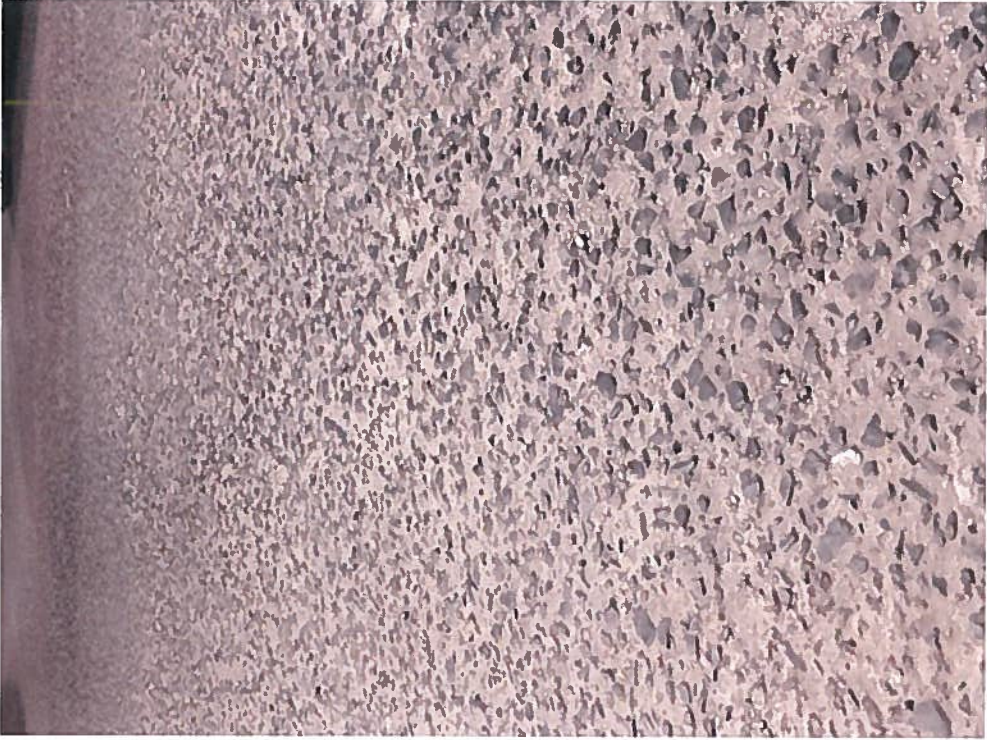
E-1  
2013

A-1 (100')  
2009

E-3  
2025

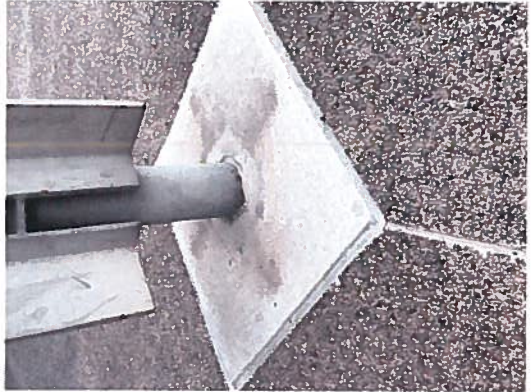
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Rodgers Street Facility	\$ <u>900,000</u>	
	\$ 3,980,000	



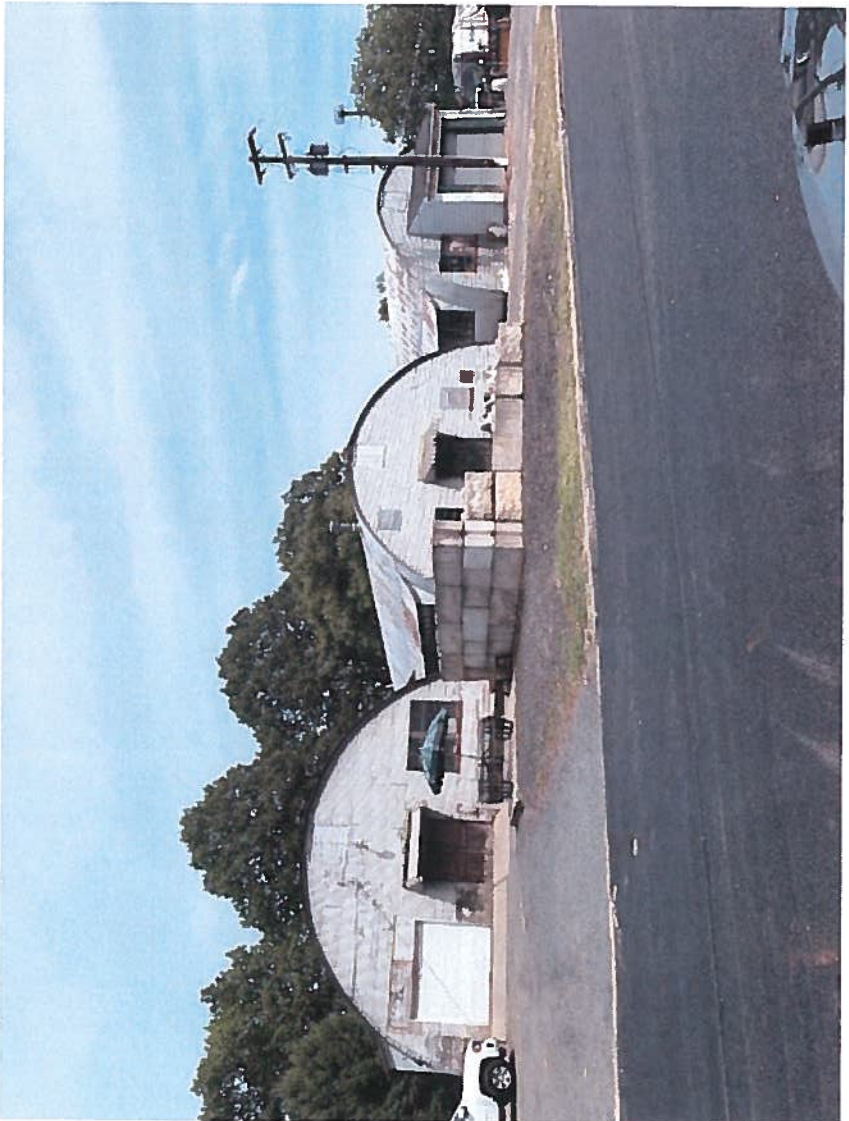
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Library Column Repair	\$	200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	\$	<u>900,000</u>	
	\$	3,980,000	



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<b>Rodgers Street Facility</b>	<b><u>\$ 900,000</u></b>	
	\$ 3,980,000	





**ITEMS PROPOSED TO BE FUNDED**

Quint Ladder Truck	\$	540,000	Payment #2 (\$600K paid in 2019)
Rescue Engine Replacement	\$	800,000	
Trunking System Radios	\$	565,000	Payment #2 (\$650K paid in 2019)
Snow Blower for 624K Loader	\$	175,000	
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Library Column Repair	\$	200,000	\$200K was in 2019 Bond, will also need \$400K in 2021 Bond
Rodgers Street Facility	\$	<u>900,000</u>	
	\$	3,980,000	

Funding proposal

\$2,500,000 from Cash to NUCI

\$1,480,000 from 9-1-1 to NUCI

S&P uses a host of factors for establishing credit rating

As a guideline they suggest 15% of operating fund in cash for an A+ rating

15% of our \$78,000,000 operating budget = \$11,700,000

Cash balance at 12/31/18 = \$15,000,000 (19%)

\$15,000,000 - \$2,500,000 = \$12,500,000 (16%)

9-1-1 has been de-commissioned and is now operating as the Bethlehem Service Center

\$2,500,000 in the 9-1-1 cash account

Of the \$2,870,000 budgeted for 2019, \$1,893,308 has been spent, leaving \$976,692 to complete the year